## GENERAL FUND REVENUE MONITORING STATEMENT OUTTURN 2011/12

Directorate	Outturn 2010/11	Original Budget	Working Budget	Outturn 2011/12	Variance
	£'000	£'000	£'000	£'000	£'000
Adult & Community Services					
Adult Care & Commissioning	48,705	45,896	46,070	46,070	-
Mental Health	4,172	3,837	3,844	3,770	(74)
Community Safety & Neighbourhood Services	3,736	4,360	4,632	4,463	(169)
Culture & Sport	12,671	10,449	9,605	9,796	191
Management	667	247	308	267	(41)
	69,951	64,789	64,459	64,366	(93)
Children's Services					
Education	12,455	6,111	7,578	7,303	(275)
Targeted Support	1,359	14,406	13,405	12,146	(1,259)
Complex Needs and Social Care	34,773	31,646	31,783	33,402	1,619
Commissioning and Safeguarding	6,031	4,877	5,107	4,292	(815)
Other Management Costs	7,295	8,104	11,856	12,586	730
	61,913	65,144	69,729	69,729	-
Children's Services - DSG					
Schools	(15,175)	(21,148)	(21,154)	(21,154)	-
Quality & Schools Improvement	9,040	5,343	5,349	5,349	-
Integrated Family Services	2,544	3,510	3,592	3,592	-
Safeguarding & Rights Services	214	4,763	4,763	4,763	-
Children's Policy & Trust Commissioning	1,163	1,442	1,360	1,360	-
Skills and Learning	770	-	-	-	-
Other Services	1,444	6,090	6,090	6,090	_
	-	-	-	-	-
Housing & Environment					
Environment & Enforcement	20,601	16,948	20,265	20,355	90
Housing General Fund	3,360	3,378	3,214	3,224	10
	23,961	20,326	23,479	23,579	100
Finance & Resources					
Directorate of F&R	(109)	414	161	(200)	(361)
Commercial Services (including JV contract)	4,482	2,598	5,299	5,319	20
Financial Services	(5)	-	173	(73)	(246)
Audit & Risk	(20)	-	-	(130)	(130)
Regeneration	4,571	5,229	5,649	5,571	(78)
Corporate Management	4,694	4,681	4,673	4,548	(125)
Barking & Dagenham Direct	4,242	6,532	10,076	10,488	412
ICT (now within JV contract)	(3,193)	-	-	-	-
	14,662	19,454	26,031	25,523	(508)

## Appendix A

Directorate	Outturn 2010/11	Original Budget	Working Budget	Outturn 2011/12	Variance
	£'000	£'000	£'000	£'000	£'000
Chief Executive Services					
Chief Executive Unit	1,185	-	(90)	(228)	(138)
Legal & Democratic Services	795	441	257	60	(197)
Corporate Policy & Public Affairs	(957)	300	381	217	(164)
Human Resources	(32)	250	177	73	(104)
_	991	991	725	122	(603)
Other					
Central Expenses	(27,608)	1,257	(9,989)	(10,528)	(539)
Contingency	-	2,834	361	-	(361)
Levies	8,126	8,587	8,587	8,587	
_	(19,482)	12,678	(1,041)	(1,941)	(900)
TOTAL	151,996	183,382	183,382	181,378	(2,004)